

Departmental Quarterly Performance Report

Department Name: Public Works

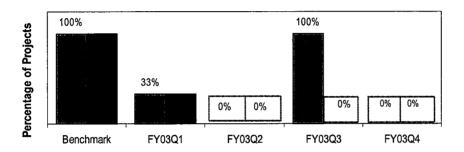
Reporting Period: FY 2002-2003 Fourth Quarter

I. Performance Initiatives II. Personnel Status	Page 2 Page 16
IV. Department Director Review	Page 21

Note: Graph <u>does not</u> reflect adjustments for time and funds associated with additional County's requested changes and unforeseen weather conditions. In addition, no projects were slated for completion in this quarter.

0%

Public Works Construction Projects (Site Specific projects only)



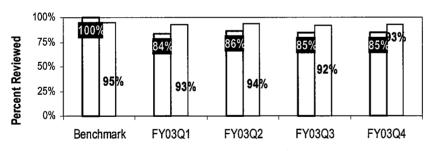
- Percent of Projects Completed Within Original Contract Time (Notice to Proceed Until Final Acceptance)
- Percent of Construction within Original Budget

- _ Strategic Plan
- X_Business Plan Budgeted
- Priorities
- __ Customer
- Service
- __ ECC Project
- Workforce Dev.
- __ Audit Response

Other

(Describe)

Downtime Rate for Traffic Signals and Stop Signs



- Percent of Down Traffic Signals responded within 1 hr and 45 minutes of notification, making intersection safe
- □ Percent of Down Stop Signs responded to within 6 hours of notification

__ Strategic Plan

X_Business Plan Budgeted

Priorities

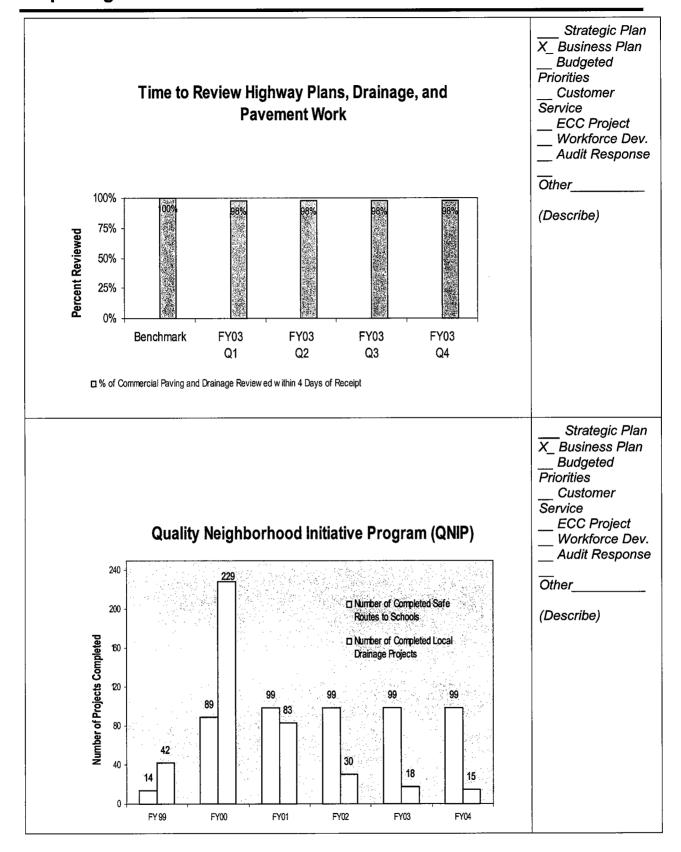
Customer

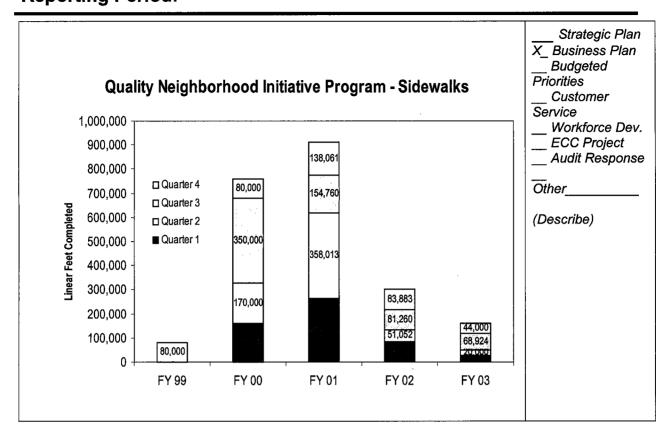
Service

- _ ECC Project
- Workforce Dev.
- Audit Response

Other

(Describe)





Complete all 18 drainage sites along arterial roads Of the 18 sites, 3 sites removed by CICC, 8 sites completed, 3 sites transferred to FEMA group, 1 site under design, three sites being investigated for possible drainage issue.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer ServiceWorkforce DevECC ProjectAudit Response Other (Describe)
Finish retrofitting the initial 1,512 streetlights and retrofit approximately 6,500 more in FY 2001-02 3,701 streetlights have been retrofitted. New contract awarded July 2003 to begin retrofit of additional 3,900.	Strategic PlanBusiness Plan X_Budgeted Priorities Customer ServiceWorkforce DevECC ProjectAudit ResponseOther (Describe)
Construct \$5.315 million of Causeways amenities including comfort stations, a maintenance building, variable message signs, and the Venetian Toll Plaza Comfort stations were completed February 2003; Maintenance bldg and variable message signs-projects delayed due to funding constraints; Venetian Toll Plaza awarded 7/23/02-project began May 2003; change order in process for 93-day extension of time and money 60 days.	Strategic Plan Business Plan X Budgeted Priorities Customer Service Workforce Dev. ECC Project Audit Response Other (Describe)

Add four positions to increase re-timing activities on traffic signals Three positions filled, one remaining position (Traffic Signal Technicians) has been frozen due to hiring freeze.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Install 90 school speed zone flashing warning lights 33 completed of 33 planned school speed zone flashing warning lights. Increased cost have reduced the possible number of lights to be installed.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Enhanced street sign replacement and restriping (Mayor's Initiative) Original contract bidders rejected due to improper certification and/or equipment; re-advertised March 2003; awarded June 2003.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other(Describe)
Install more guardrails near canals 8 sites completed, 1 site under design and is awaiting SFWM permit. Study for other sites is pending; funding awaiting for contract award.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other(Describe)

Install traffic light in Allapattah at NW 28th Street and 14th Avenue by March 1, 2002 Work order issued March 15, 2003, construction began May 15, 2003, installation 90% completed.	Strategic PlanBusiness Plan X_ Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Construct ADA pedestrian ramps along Curtis Parkway and the circle as necessary Sidewalks were completed around the circle in January 2003. Ramps will be completed by the end of the year.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
Resurface North and South Royal Poinciana Boulevard from LeJeune Road to NW 74th Street utilizing Secondary Gas Tax Funds Project is being coordinated with the City of Miami Springs on South Royal Poinciana Boulevard and will be completed July 2003. A portion of North Royal Poinciana Boulevard was resurfaced by WASD; remaining portion is in good condition and will not be resurfaced.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
Resurface Curtis Parkway from NW 36th Street to the Circle and the Circle itself utilizing Secondary Gas Tax Funds Work completed February 2003 for sidewalk repairs on the Circle; area resurfaced in 1995 and remains in good condition.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)

Explore possibilities for a sidewalk on the NE corner of SW 152nd Street and US 1 Improvements requested are located within the right-of-way and a copy of the design plan has been reviewed by ROW. Project to be completed by September 2004.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Install traffic light at Flagler and 117th Avenue Awaiting new contract; contract advertisement and award delayed, reviewing change order option to expand existing contract capacity.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Install traffic light at NW 52nd Street and NW 97th Avenue Awaiting new contract; contract advertisement and award delayed, reviewing change order option to expand existing contract capacity.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
Install traffic light at NW 52nd Street and NW 107th Avenue Awaiting new contract; contract advertisement and award delayed, reviewing change order option to expand existing contract capacity.	Strategic PlanBusiness Plan X_ Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)

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Utilize \$200,000 local match to leverage appropriation request for \$1million helicopter purchase Local match re-appropriated by OMB and is not available; received USDA confirmation for a grant award of \$838,931and approved by the County Manager's Office. It is pending BCC approval of the award; scheduled for BCC action on December 4, 2003.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Increase mowing cycles to FY 02 levels Mowing cycles increased to FY 02 levels; MDT received mid-year budget amendment to reimburse this cost.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Install traffic calming device at NW 183 Street and 24th Avenue (QNIP) This street is under FDOT's jurisdiction.	Strategic PlanBusiness Plan X_ Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Resolve drainage issue at NW 27 Avenue and NW 17th Avenue from 167 Street to 175 Street To date, no evidence of significant flooding has been documented. There are a significant number of sites being addressed by FEMA within this area. DORM staff can provide further details regarding location and construction schedule.	Strategic PlanBusiness Plan X_ Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)

Resolve drainage issue at Team Metro parking lot on NW 27 Avenue and 160 Street This intersection is being addressed by FEMA. DORM staff can provide further details regarding design and construction schedules.	Strategic PlanBusiness Plan X Budgeted Priorities Customer ServiceWorkforce DevECC ProjectAudit ResponseOther (Describe)
Design traffic project on NW 149 Street and Memorial Highway (corrected address: NW 146 Street, Miami Avenue, South Biscayne River Drive) Consultant selected; work order issued June 2003; anticipated completion February 2004.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Install traffic signal at East 4 Avenue and 3 Street (LOGT) Completed February 2003	Strategic PlanBusiness Plan X_ Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Resolve drainage issue at SW 62 Avenue from Miami Children's Hospital to NW 7 Street Commissioner Sosa has expressed interest in extending the SW 62 Avenue system from SW 18 Street all the way down to Flagler Street. This is a major road reconstruction; funding is provided in the People's Transportation Plan and will begin design in FY 2003-04.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other(Describe)

Install street lighting along 32 Street and along 114 Avenue Completed February 2003	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Spend \$200,000 in QNIP sidewalk repairs in District 11 FY 2002-2003 sidewalk construction in District 11 totaled \$215,996.07.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Pave NW 58 Street from 102 Avenue to 107 Avenue Design completed March 2003; advertised September 2003.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
Complete NW 74 Street from NW 84 Avenue to 87 Avenue Depending on settlement agreement with property owner, this project to be designed and built by property owner.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)

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Perform 200 inspections of mosquito-breeding areas every seven days First Quarter-468 inspections completed; Second Quarter-None; Third Quarter-659 inspections completed; Fourth Quarter-1,906 inspections completed.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
Complete all signage requests (excluding stop signs) within six months upon receipt by the field office First Quarter-85%; Second Quarter-85%; Third Quarter-83%; Fourth Quarter-82%.	Strategic PlanBusiness Plan X_Budgeted PrioritiesCustomer ServiceWorkforce DevECC ProjectAudit ResponseOther(Describe)
Provide response to all citizen complaints within 72 hours of receipt First Quarter-38% -6,062 complaints; Second Quarter-46%-5,523 complaints; Third Quarter-42%-6,918 complaints, Fourth Quarter-40%-7,897 complaints	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)

Maintain 85 percent of roads inside the UDB resurfaced at a good or fair level First Quarter-80%; Second Quarter-80%; Third Quarter-80%; Fourth Quarter-80%.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
Proceed with the NW 17th Avenue bridge refurbishing Will be advertised October 2003 (pending SFWMD permit).	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
Proceed with NE 2nd Avenue widening from NE 91 Street to NE 115 Street Survey update and design underway; Miami Shores requests being incorporated into design. Construction will commence 6 months after design and specifications are ready.	Strategic PlanBusiness Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)

Proceed with SW 184th Street widening from SW 127 Avenue to SW 147 Avenue Unavailability of ROW required; received BCC approval on 9/24/02 to be split into two projects; plans are being revised to be completed by the end of this year.	Strategic Plan Business Plan X_ Budgeted Priorities Customer Service Workforce Dev ECC Project Audit Response Other (Describe)
Project Name: Traffic Signalization Maintenance and Repair	Strategic Plan Business Plan
Project Number: 57 Description: Investigate opportunities for improving repair processes and reducing costs including installation of street signs	Budgeted Priorities Customer Service Workforce Dev. X_ ECC Project Audit Response Other (Describe)
<u>Update:</u> Added two new maintenance repairer positions to enhance in-house staffing. Additionally, a contract will be awarded in FY 04 for sign installation to compare cost efficiency between in-house staffing and out-sourcing.	
Project Name: Install Light Emitting Diode (LED) Lamps	Strategic Plan Business Plan
Project Number: 533 Description: Replace traffic signal lamps with LEDs to generate electrical savings and increase illumination. Update: RFP has been delayed several times due to investigation of latest technology and funding options.	Budgeted Priorities Customer Service Workforce Dev. X_ ECC Project Audit Response Other (Describe)

Project Name: Contract Administration Project Number: 534 Description: The Contract System provides a one-stop automated program for all departmental project managers and contract administrators. Update: Merger of in-house contract system, financial ledgers, and work order manual system completed July 2003; continue validating merged data.	Strategic Plan Business Plan Budgeted Priorities Customer Service Workforce Dev. X_ ECC Project Audit Response Other (Describe)
Project Name: Contract Web site Project Number: 757 Description: Web enabling of the Department's contract specification bid process.	Strategic PlanBusiness PlanBudgeted PrioritiesCustomer ServiceWorkforce Dev. X_ECC ProjectAudit ResponseOther
<u>Update:</u> Project delayed pending County authorization to utilize Oracle software on the web.	(Describe)
Project Name: Construction Management and Payment Process Review Project Number: 782	Strategic Plan Business Plan Budgeted Priorities Customer Service
<u>Description</u> : Review contract management and payment processes to streamline operations and meet payment deadlines particular to CSBE firms.	Workforce Dev. X_ ECC Project Audit Response Other (Describe)
<u>Update:</u> Received OPI report on process review February 28, 2003, and are implementing various recommendations (e.g. Project Number 534) to enhance operational efficiency within stated payment deadlines.	

Project Name: EPP Projects	Strategic Plan Business Plan
Project Number: 835	Budgeted Priorities Customer Service
<u>Description</u> : Public Works has implemented several EPP projects department-wide to enhance efficiency and streamline operations.	Workforce Dev. X_ ECC Project Audit Response Other
<u>Update:</u> Seven Department divisions (Personnel, RBCM, Mosquito Control, RAAM, Construction, Highway, and Director's Office) commenced with EPP workshops and generated 142 process improvement ideas. To date, 45 ideas have been responded to and completed, 97 ideas are currently being analyzed.	(Describe)

PERSONNEL SUMMARY

A. Filled/Vacancy Report

NUMBER	1 •	Comment	A	Actual Number of Filled and Vacant positions at the end of each quarter							
OF		Current Year	Quar	ter 1 Quarter 2		rter 2	Quarter 3		Quarter 4		
FULL-TIME	Year	Budget	Filled	Vacant	Filled	Vacant	Filled	Vacant	Filled	Vacant	
POSITIONS	606	727	623	105	622	115	603	138	602	125	

Notes:

B. Key Vacancies

Four Professional Engineers Two Professional Land Surveyors Five Traffic Engineer 2 Five Traffic Signal Technician 1 Three Traffic Maintenance Repairers Five Bridge Repairers

C. Turnover Issues

18 employees retired 6/30/03, 10 of which are equipment operators in the field divisions

D. Skill/Hiring Issues

Automotive Equipment Operators and Sprayers/The Department continues to experience a high failure rate (50%) at skill testing utilizing existing countywide classification description of these positions.

Finding qualified applicants for Engineer positions remain a problem even hiring at intermediate pay rates.

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E. Part-time, Temporary and Seasonal Personnel (Including the number of temporaries long-term with the Department)

Part-time=17

Temporary=17

Seasonal=3

F. Other Issues

Extra positions, under the actual number of filled/vacant positions column, are due to seven permanent overages and six temporary overages approved in this fiscal year and added to the Department's table of organization.

Hiring freeze has been mandated countywide and will have an effect on completion work deadlines in the office and in the field.

FINANCIAL SUMMARY (GENERAL FUND - GF010)

(All Dollars in Thousands)

	ars in mousai	Γ΄		CURRE	NT FISCAL '	YEAR			
-	PRIOR		Qua	arter		Year-to-	-date		
	Actual	YEAR Actual	Total Annual Budget	Budget	Actual	Budget	Actual	\$ Variance	% of Annual Budget
Revenues									
Fees	736,207	425,000	106,250	214,741	425,000	782,080	357,080	184%	
Subsidy + +	15,533,172	19,063,000	4,765,750	4,765,750	19,063,000	19,063,000	0	100%	
Total	16,269,379	19,488,000	4,872,000	4,980,491	19,488,000	19,845,080	357,080	102%	
Expense*									
Personnel	15,887,668	18,556,000	4,639,000	3,983,268	18,556,000	18,227,881	328,119	98%	
Operating	(133,875)	(258,700)	(64,675)	(4,167,013)	(258,700)	(580,679)	321,979	45%	
Capital	515,586	1,190,700	297,675	94,175	1,190,700	698,967	491,733	59%	
Total	16,269,379	19,488,000	4,872,000	(89,570)	19,488,000	18,346,169	1,141,831	95%	

^{*} Expenditures may be reported by activity as contained in your budget or may be reported by category (personnel, operating and capital).

Equity in pooled cash (for proprietary funds only)

	Tolca dash (lol	Projected at Year-end as of								
Fund/										
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4					
-										
	N/A									
	1									
Total										

Comments:

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

Awaiting capital fund reimbursement for expenses at fiscal year-end

FINANCIAL SUMMARY (GENERAL FUND - GF030)

(All Dollars in Thousands)

	rs in Thousan			CURRE	NT FISCAL	YEAR			
	PRIOR		Qua	rter		Year-t	o-date		
	YEAR Actual	YEAR Actual	Total Annual Budget	Budget	Actual	Budget	Actual	\$ Variance	% of Annual Budget
Revenues									
Fees	6,055,257	7,120,900	1,780,225	1,763,218	7,120,900	6,543,572	577,328	92%	
State Asst. •	168,157	48,100	12,025	(3,173)	48,100	48,100	0	100%	
→ Total	6,223,414	7,169,000	1,792,250	1,760,045	7,169,000	6,591,672	577,328	92%	
Expense*		,							
Personnel	4,274,007	5,035,000	1,258,750	811,615	5,035,000	4,591,333	443,667	92%	
Operating	1,905,763	2,047,500	511,875	759,751	2,047,500	2,484,836	(437,336)	121%	
Capital	122,115	86,500	21,625	(7,603)	86,500	42,249	44,251	49%	
Total	6,301,886	7,169,000	1,792,250	1,563,763	7,169,000	7,118,418	50,582	100%	

^{*} Expenditures may be reported by activity as contained in your budget or may be reported by category (personnel, operating and capital).

Equity in pooled cash (for proprietary funds only)

Fund/	,	Projected at Year-end as of				
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	

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037	3,359,501	2,305,964	3,533,618	2,460,140	2,193,866
Total					

Comments:

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

FINANCIAL SUMMARY (STORMWATER UTILITY-SU140)

(All Dollars in Thousands)

(7 til Dolla	rs in Triousar			CURR	ENT FISCAI	YEAR		
	PRIOR		Qua	rter	. '	Year-t	o-date	4
	YEAR Actual	Total Annual Budget	Budget	Actual	Budget	Actual	\$ Variance	% of Annual Budget
Revenues Fees	8,300,000	9,959,000	2,489,780	2,489,780	9,959,000	8,200,000	1,759,000	83%
* *								
Total	8,300,000	9,959,000	2,489,750	2,489,780	9,959,000	8,200,000	1,759,000	83%
Expense* Personnel	4,079,156	4,713,600	1,178,400	1,002,496	4,713,600	4,023,614	689,986	86%
Operating	3,523,764	3,994,000	998,500	1,707,389	3,994,000	3,635,828	358,172	91%
Capital	754,659	1,251,400	312,850	91,397	1,251,400	514,920	736,480	42%
Total	8,357,579	9,959,000	2,489,750	2,801,282	9,959,000	8,174,362	2,096,170	82%

^{*} Expenditures may be reported by activity as contained in your budget or may be reported by category (personnel, operating and capital).

Equity in pooled cash (for proprietary funds only)

Fund/	,	Projected at Year-end as of					
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4		

	N/A		
Total		 	

Comments:

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

FINANCIAL SUMMARY-(CAUSEWAY - ER430)

(All Dollars in Thousands)

(=	ars in Thousa			CURRE	NT FISCAL	YEAR		
	PRIOR		Qua	rter		Year-t	o-date	
	YEAR Actual	Total Annual Budget	Budget	Actual	Budget	Actual	\$ Variance	% of Annual Budget
Revenues					3			
Fares	6,964,170	6,142,000	1,535,500	1,554,192	6,142,000	6,688,687	546,687	109%
Carryover		4,600,000	1,150,000	1,150,000	4,600,000	4,600,000	0	0%
•								
•								
Total	6,964,170	10,742,000	2,685,500	2,704,192	10,742,000	11,288,687	546,687	105%
Expense*								
	2,972,646	3,292,700	823,175	815,280	3,292,700	3,015,458	277,242	92%
Personnel	3,917,160	3,857,700	964,425	893,455	3,857,700	1,770,388	2,087,312	46%
Operating Capital	1,302,347	3,591,600	897,900	722,951	3,591,600	1,480,877	2,110,723	42%
Total	8,192,153	10,742,000	2,685,500	2,431,686	10,742,000	6,266,723	4,475,277	59%

^{*} Expenditures may be reported by activity as contained in your budget or may be reported by category (personnel, operating and capital).

Equity in pooled cash (for proprietary funds only)

Fund/		<u> </u>	Projected at Y	ear-end as o	F
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4

	5,770,073	5,849,232	6,731,391	6,652,145	6,328,301
Total	"				

Comments:

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

- -Venetian Toll Plaza reconstruction has been delayed
- -Awaiting invoices for extensive emergency repairs at Bear Cut Bridge

STATEMENT OF PROJECTION AND OUTLOOK

The Department projects to be within authorized budgeted expenditures and projects that available revenues will exceed expenses except as noted below:

Notes and Issues:

(Summarize any concern or exception which will prohibit the Department from being within authorized budgeted expenditures and available revenues)

DEPARTMENT DIRECTOR REVIEW

The Department Director has reviewed this report in including the statement of projection and outlook.	its entirety and agrees with all information presented
	Date
Signature Department Director	